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MEMORANDUM FOR:

ADDI

Ed:

I think you should be aware of this. I think my sentiments are self-apparent. My intention is to do all that is possible to avoid making decisions now which we will later come to regret. I know that it is ultimately intended to have a collocated P/F and exploitation facility and that we must plan on something less in the early stages of EOI. I think this is just plain wrong.

E. H. Knoche

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31 March 1971 (DATE)

FORM NO. 101 REPLACES FORM 10-101 1 AUG 54 101 WHICH MAY BE USED.

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30 March 1971

MEMORANDUM FOR: Mr. John Hicks

Executive Director, NPIC

SUBJECT

EOI Planning

- 1. I believe the SOP implied by the assumptions set forth in NPIC's draft statement of 23 March (BYE 3129-71) should be considered premature and "worst-case" and be adopted only as a last resort.
- 2. I believe that a systematic study of the EOI collection system, exploitation facilities and needs, and the nature of intelligence requirements would show the collocation of the P/F and NPIC to be overwhelmingly cost-effective and compelling in the meeting of intelligence needs. To plan, at this stage, on a remote P/F with quick-scanning PI's is to settle for a prospect of inadequate exploitation which would lose the advantages of (a) fast comparison of EOI photos with material from other systems; (b) scanning in a central facility where a large pool of expert PI's exist; and (c) ready access to an exploitation data base.
- 3. I believe DOD authorities would be unlikely to agree with the implied SOP and the assumptions and I believe their approval is necessary before hardening any planning along this line.
- 4. In sum, the opportunity we have to plan a meaningful community exploitation system geared to the collection system is too good to lose. In the absence of a systematic study of alternatives, I cannot approve of the assumptions listed.

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5. Para 4 of the NPIC draft implies that all scenes must be scanned in the P/F to "reprogram the next pass of the satellite which produced this imagery." This may be too much to expect. Any quick-scan unit might more logically use sampling techniques to make judgments on this score, leaving it to fuller assessment to determine specific collection needs, even with some sacrifice in time.

E. H. KNOCHE Deputy Director of Current Intelligence

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